



2023 BOARD OF DIRECTORS

	Title	Term Expires
Christine Kelly	Chairman	2026
Mark Gilham	Vice Chairman	2024
Theresa Meyers-Hill	Secretary/Treasurer/Credit Committee	2025
George Balady	Director/Credit Committee	2026
Richard Garcia	Director	2025
Shane Smith	Director/ Credit Committee	2024
Paul Lasater *	Director/ Vacated January 2024	2025

^{*}In the coming weeks, the Board will appoint a candidate to fulfill the remaining portion of the term vacated by Mr. Lasater.

MANAGEMENT & STAFF

Mandy Holle Johnson	President / CEO	23 years of service
Jan Roach	Accounting / Compliance	19 years of service
Patty Wallace	ACH Coordinator / Operations	15 years of service
Robyn Kinsey	Loan Officer	6 years of service
Bradley Hazel	Plastic Card Coordinator / Member Services	4 years of service
Bertha Ramos	Member Services	2 years of service

69 years of knowledge to serve our members



LINKAGE CREDIT UNION

93rd ANNUAL MEETING SUNDAY, FEBRUARY 25, 2024

AGENDA

-Call to Order-

-Welcome-

-Invocation-

-Determination of Quorum-

-Reading of the Minutes-

-Introduction of Nominees-

-Election of Directors-

-Reports to the Membership-

-New Business-

-Old Business-

-Closing Remarks from the CEO-

-Adjourn the Business Meeting-

-Door Prizes, Refreshments, & Fellowship-



Minutes Linkage Credit Union Annual Meeting of the Members

Sunday, March 26, 2023 Red Men Hall Waco Texas

The 92nd annual meeting was called to order at 2:00 p.m. by Chairman of the Board, Christine Kelly with a warm welcome to everyone in attendance. She called on Richard Garcia to offer the invocation. Mrs. Kelly asked Mark Gilham for determination of quorum and Mr. Gilham verified the quorum. Seventy-four members were in attendance.

Vice-chair, Mark Gilham read the minutes of the last meeting. Then on a motion by Darryl Kelly and seconded by Bea Rogers, the minutes were accepted unanimously.

A moment of silence was led by Mrs. Kelly honoring our departed members.

Richard Garcia introduced the nominating committee's slate of candidates, George Balady and Christine Kelly.

After calling for nominations from the floor, and hearing no such nominations, Mr. Garcia asked for a motion to suspend the nominations. Marva Frazier made a motion to suspend the nominations, and Pam Taylor seconded that motion with no opposition. Mrs. Kelly asked for a motion to elect the slate of candidates by acclamation. So moved by Mary Charles and was seconded by Darryl Kelly. The membership in agreement voted by a verbal "yes" or "no" and it was unanimous to elect the slate of candidates.

The reports were given and speeches made. There were no issues of old business. In regards to new business, Mr. David Glenn inquired what type of investments were held by the credit union. Mrs. Holle responded that they were insured certificates of deposits.

A drawing for door prizes was held and several lucky members won prizes.

There being no further business, the meeting was adjourned on a motion by Charles Wiley and seconded by Marie Torres. The members enjoyed a time of fellowship and refreshments.

Christine Kelly

Theresa Stanton Hill

Secretary/ Treasurer



NOMINATING COMMITTEE REPORT

The Nominating Committee chaired by Theresa Hill, along with members Patty Wallace and Marie Torres recommend for re-election to the board of directors:

Incumbents:

Mark Gilham 3-year term expiring 2027 Shane Smith 3-year term expiring 2027



CHAIRMAN'S REPORT...

Good afternoon and welcome to the 93rd Annual Meeting of Linkage Credit

It is my honor to have served as Chairman of the Board this year, I am happy to report that the board members met monthly and strived to make the best decisions for our credit union.

Our credit union has continued with positive financial growth in 2023. We ended the year with a net income of \$91,207 being added to our retained earnings. Linkage remains well capitalized at 16.96%. To put that into perspective, a net worth position above 7% is considered well capitalized by our regulators. Our membership increased to 2,171 members, with 551 being borrowers as well.

Let me speak for all the Board members, when I say thank you to the management and staff of the Credit Union. Their dedication to the credit union philosophy 'People Helping People' is clearly reflected in their service to our membership.

In closing you can rest assured that your credit union will keep pace with the changing market and needs of our members.

Thank you for your continued support and for joining us today.





Credit Committee Report

The credit union approved 411 new money loans in 2023 for \$5,378,221.86.

The total dollar amount of all loans outstanding to our members, including VISA credit cards and overdrafts as of the year-end was \$11,155,033.99.

We are very proud to have been able to assist our member with their financial needs. Thank you for your continued support.

Supervisory Report

The Board of Directors engaged the services of Credit Union Resources to perform a supervisory examination of the credit union as of September 30, 2023. The board confirms the results were satisfactory.

The Texas Credit Union Department performed an extensive examination as of September 30, 2023 and reported findings and recommendations directly to the board. The board confirms the credit union is operating in compliance with regulations and policy in a safe and secure manner.



Linkage Credit Union Statement of Financial Condition (Year-End)

To (From) Undivided Earnings

Balance Sheet						
Assets		2023		2022		2021
Loans to Members	\$	11.155.034	\$	10,763,390	\$	9,718,742
Reserve for Loan Loss	\$	(35,813)		(48,986)	\$	(38,976)
Reserve for Share Draft Loss	\$	(6,041)	\$	(6,129)	\$	(7,597)
Cash	\$	1,278,188	\$	1,357,709	\$	1,268,053
Investments	\$	4,889,342	\$	6,302,342	\$	6,196,342
Fixed Assets (net of depreciation)	\$	1,011,503	\$	618,370	\$	399,773
Other	\$	64,473	\$	49,035	\$	57,474
Total Assets	\$	18,356,686	\$	19,035,731	\$	17,593,811
Liabilities & Equity						
Accounts Payable	\$	13,606	\$	14,166	\$	6,639
Member Deposits	\$	15,229,219	\$	15,998,911	š	14,725,149
Total Equity and Reserves	\$	3,113,861	\$	3,022,654	\$	2,862,023
Total Liabilities & Equity	s	18,356,686	s	19.035.731	s	17,593,811
Total Elabilities & Equity	•	10,330,000	ð	19,030,731	•	17,593,011
Income Statement						
Income						
mroomo		2023		2022		2021
Interest Income - Member Loans	\$	805,039	\$	730,173	\$	2021 682,068
Interest Income - Member Loans Investment Income	\$	805,039 99,987	\$	730,173 70,845	\$	682,068 82,282
Interest Income - Member Loans Investment Income Service & Product Income	\$	805,039 99,987 276,822	\$	730,173 70,845 290,885	\$	682,068 82,282 302,884
Interest Income - Member Loans Investment Income	\$	805,039 99,987	\$	730,173 70,845	\$	682,068 82,282
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income	\$	805,039 99,987 276,822	\$	730,173 70,845 290,885	\$	682,068 82,282 302,884
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income	\$ \$	805,039 99,987 276,822 14,493	\$ \$	730,173 70,845 290,885 13,860	\$	682,068 82,282 302,884 16,988
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance	\$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369	\$ \$ \$	730,173 70,845 290,885 13,860 1,105,763	\$ \$ \$	682,068 82,282 302,884 16,988 1,084,222
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance Operational Expenses	\$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794	\$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758	\$ \$ \$	682,068 82,282 302,884 16,988 1,084,222
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance Operational Expenses Provision for Loan and Share Draft Loss	\$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973	\$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587	\$ \$ \$ \$ \$ \$ \$	682,068 82,282 302,884 16,988 1,084,222 363,826 356,397 33,284
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance Operational Expenses Provision for Loan and Share Draft Loss Promotion / Annual Mig/ Advertising	\$ \$ \$ \$ \$ \$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973 51,478	\$ \$ \$ \$ \$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587 42,860	\$ \$ \$ \$ \$ \$ \$ \$	682,068 82,282 302,884 16,988 1,084,222 363,826 365,397 33,284 44,955
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance Operational Expenses Provision for Loan and Share Draft Loss	\$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973	\$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587	\$ \$ \$ \$ \$ \$ \$	682,068 82,282 302,884 16,988 1,084,222 363,826 356,397 33,284
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxee/Insurance Operational Expenses Provision for Loan and Share Draft Loss Promotion/Annual Mitg/ Advertising Real Estatle / Property Taxes Directors Travel & Conference NCUSIF/TOCUJIF assesments	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973 51,478	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587 42,860	\$\$\$\$ \$	682,068 82,282 302,884 16,988 1,084,222 363,826 365,397 33,284 44,965 17,926
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxes/Insurance Operational Expenses Provision for Loan and Share Draft Loss Promotion/ Annual Mig/ Advertising Real Estate/ Property Taxes Directors Travel & Conference	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973 51,478	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587 42,860	* * * * * * * * * * * * * * * * * * *	682,068 82,282 302,884 16,988 1,084,222 363,826 365,397 33,284 44,965 17,926
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/Taxee/Insurance Operational Expenses Provision for Loan and Share Draft Loss Promotion/Annual Mitg/ Advertising Real Estatle / Property Taxes Directors Travel & Conference NCUSIF/TOCUJIF assesments	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973 51,478	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587 42,860	\$\$\$\$ \$	682,068 82,282 302,884 16,988 1,084,222 363,826 365,397 33,284 44,965 17,926
Interest Income - Member Loans Investment Income Service & Product Income Misc. Income Total Income Expenses Staffing Expense/T axee/Insurance Operational Expenses Provision for Loan and Share Draft Loss Promotion/Annual Mtg/ Advertising Real Estate/ Property Taxes Directors Travel & Conference NCUSIF/TOCIUF assessments (Gain)/Loss on Investment	***********	805,039 99,987 276,822 14,493 1,196,341 425,369 459,794 25,973 51,478 18,528	\$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$ \$	730,173 70,845 290,885 13,860 1,105,763 379,288 402,758 21,587 42,860 18,949	***	682,088 82,282 302,884 16,988 1,084,222 363,826 363,327 344,4855 17,926 1,431



206,680

178,145 \$

BY THE NUMBERS

Numbers reflect data as of December 31, 2023



LOAN GROWTH 2021 \$9,718,742 2022 \$10,763,391 2023 \$11,155,034







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